

STATE OF NEW HAMPSHIRE  
BEFORE THE  
PUBLIC UTILITIES COMMISSION

EnergyNorth Natural Gas, Inc.  
d/b/a Liberty Utilities

Winter 2013/2014 Cost of Gas  
DG 13-\_\_\_\_\_

Prefiled Testimony of Francisco C. DaFonte

September 3, 2013

1 **Q. Mr. DaFonte, please state your name, business address and position with EnergyNorth**  
2 **Natural Gas, Inc. (“EnergyNorth” or “the Company”)**

3 A. My name is Francisco C. DaFonte. My business address is 11 Northeastern Boulevard,  
4 Salem, New Hampshire 03079. My title is Sr. Director, Energy Procurement.

5  
6 **Q. Mr. DaFonte, please summarize your educational background, and your business and**  
7 **professional experience.**

8 A. I attended the University of Massachusetts at Amherst where I majored in Mathematics  
9 with a concentration in Computer Science. In the summer of 1985 I was hired by  
10 Commonwealth Gas Company (now NSTAR Gas Company), where I was employed  
11 primarily as a supervisor in gas dispatch and gas supply planning for nine years. In 1994, I  
12 joined Bay State Gas Company (now Columbia Gas of Massachusetts) where I held various  
13 positions including Director of Gas Control and Director of Energy Supply Services. At the  
14 end of October 2011, I was hired as the Director of Energy Procurement by Liberty Energy  
15 Utilities (New Hampshire) Corp. and promoted to Sr. Director in July 2013. In this  
16 capacity, I provide gas procurement services to EnergyNorth.

17

18 **Q. Mr. DaFonte, are you a member of any professional organizations?**

19 A. Yes. I am a member of the Northeast Energy & Commerce Association, the American Gas  
20 Association, the National Energy Services Association and the New England Canada  
21 Business Council.

1 **Q. Mr. DaFonte, have you previously testified in regulatory proceedings?**

2 A. Yes, I have testified in a number of proceedings before the New Hampshire Public Utilities  
3 Commission, the Massachusetts Department of Public Utilities, the Maine Public Utilities  
4 Commission, the Indiana Utility Regulatory Commission and the Federal Energy  
5 Regulatory Commission.

6  
7 **Q. Mr. DaFonte, what is the purpose of your testimony in this proceeding?**

8 A. The purpose of this testimony is to summarize the gas supply and firm transportation  
9 portfolio and the forecasted sendout requirements for EnergyNorth for the 2013/14 peak  
10 season. This information is provided in significantly more detail in the schedules that the  
11 Company is filing.

12  
13 **Q. Mr. DaFonte, would you describe the firm transportation contract portfolio that the  
14 Company now holds?**

15 A. The Company currently holds firm transportation contracts on Tennessee Gas Pipeline  
16 (106,833 MMBtu/day) and Portland Natural Gas Transmission (1,000 MMBtu/day) to  
17 provide a daily deliverability of 107,833 MMBtu/day to its city gate stations. Schedule 12,  
18 page 1 in the Company's filing is a schematic diagram of these contracts, and Schedule 12,  
19 page 2 is a table listing these contracts. These contracts provide delivery of natural gas  
20 from three sources.

21

1 First, the Company holds firm transportation contracts to allow for delivery of up to 8,122  
2 MMBtu/day of Canadian supply. These consist of the following:

- 3
- 4 ➤ The Company can receive up to 4,000 MMBtu/day of firm Canadian supply from  
5 Dawn, Ontario. This supply is delivered to the Company on Company-held firm  
6 transportation contracts on Union Gas Limited, TransCanada PipeLines Limited,  
7 Iroquois Gas Transmission System, and Tennessee Gas Pipeline (“Tennessee”).
  - 8 ➤ The Company can receive up to 3,122 MMBtu/day of firm Canadian supply from  
9 the Canadian/New York border at Niagara Falls, NY. This supply is delivered to the  
10 Company on Company-held firm transportation contracts on Tennessee.
  - 11 ➤ The Company can receive up to 1,000 MMBtu/day of firm Canadian supply from a  
12 Company-held firm transportation contract on Portland Natural Gas Transmission  
13 System for delivery to its Berlin service territory.
- 14

15 Second, the Company holds the following firm transportation contracts to allow for delivery  
16 of up to 71,596 MMBtu/day of domestic supply from the producing and market areas  
17 within the United States.

- 18
- 19 ➤ The Company can receive up to 21,596 MMBtu/day of firm domestic supplies from  
20 Texas and Louisiana production areas. These supplies are delivered to the Company  
21 on firm transportation contracts on Tennessee.

- 1           ➤ The Company can receive up to 50,000 MMBtu/day of firm supply from  
2           Tennessee's Dracut receipt point located in Dracut, Massachusetts. This supply is  
3           delivered to the Company on two firm transportation contracts on Tennessee.

4  
5           Third, the Company holds the following firm transportation contracts to allow for delivery  
6           of up to 28,115 MMBtu/day of domestic supply from underground storage fields in the  
7           New York/Pennsylvania area or the purchase of flowing supply in or downstream of  
8           Tennessee Zones 4 and 5.

- 9  
10          ➤ The Company can receive up to 19,076 MMBtu/day of firm domestic supplies from  
11          its Tennessee FS-MA storage contract. This contract allows for a storage inventory  
12          capacity of 1,560,391 MMBtu. These supplies are delivered to the Company on  
13          firm transportation contracts on Tennessee.

- 14          ➤ The Company can receive up to 9,039 MMBtu/day of firm domestic supplies from  
15          its storage contracts with National Fuel Gas Supply Corporation, Honeoye Storage  
16          Corporation and Dominion Transmission, Inc.. In aggregate, these contracts allow  
17          for a storage inventory capacity of 1,019,740 MMBtu. These supplies are delivered  
18          to the Company on a firm transportation contract on Tennessee.

19

1 **Q. Have there been any changes in the portfolio of firm transportation contracts that the**  
2 **Company now holds since the Company submitted its 2012/13 Peak Period Cost Of**  
3 **Gas Filing?**

4 A. The portfolio of firm transportation contracts that the Company currently holds has not  
5 changed since the Company's 2012/13 Peak Period Cost of Gas Filing.  
6

7 **Q. Would you describe the source of gas supplies used with these firm transportation**  
8 **contracts?**

9 A. The firm transportation contracts that interconnect at the Canadian border source firm gas  
10 supplies from both Eastern and Western Canada. The Company's domestic long-haul firm  
11 transportation contracts source firm gas supplies primarily from the U.S. Gulf Coast during  
12 the winter period and also provide access to natural gas supplies in the Marcellus Shale.  
13 Supplies purchased at the Dracut, MA receipt point, on the other hand, can originate from  
14 any of a number of locations including Canada, the U.S. Gulf Coast, and LNG terminals.  
15

16 **Q. Will there be any changes in the portfolio of supply contracts held by the Company**  
17 **since the Company submitted its 2012/13 Peak Period Cost Of Gas Filing?**

18 A. Yes. Typically, the Company negotiates a number of different supply contracts for delivery  
19 during the peak period. Since its 2012/13 Peak Period filing, the Company has issued four  
20 requests for proposals ("RFP") for the upcoming winter for supply: one for its Tennessee  
21 Zone 6 firm transportation capacity; one for its Canadian firm transportation capacity

1 interconnecting with Iroquois Gas Transmission, Inc. in Waddington, NY, (“ANE”); one  
2 for its Tennessee long-haul capacity from the Gulf Coast and the Zone 4 market area; and  
3 another for a citygate delivered supply.

4

5 **Q. Could you describe the RFP process in more detail?**

6 A. Yes. The Company issued an RFP for an Asset Management Agreement (“AMA”) to  
7 manage and provide a delivered citygate supply utilizing its Zone 6 capacity with a primary  
8 receipt point at Dracut, MA. Unfortunately, the Company did not receive any bids for this  
9 AMA RFP. This was primarily due to the lack of firm winter supplies at Dracut and the  
10 delay in new gas production from the Deep Panuke project off-shore in Nova Scotia.

11

12 The Company has since issued another RFP for a citygate delivered supply with no  
13 requirement to utilize the Company’s Zone 6 capacity from Dracut. The Company has  
14 recently learned that the Deep Panuke project has begun flowing some volumes of gas and  
15 is hopeful that this will lead to firm supply bids. As currently structured, the RFP is  
16 requesting a six-month delivered citygate supply with both baseload and swing nomination  
17 provisions. The price for this supply is expected to be market area index based. The index  
18 would most likely correlate to the Tennessee Zone 6 index.

19

20 The Company is also in the process of conducting an RFP process for ANE supply  
21 originating from Dawn, Ontario. The Company intends for this to also be an AMA

1 transaction that will provide a firm baseload supply during the peak period with index-  
2 based pricing.

3  
4 With regards to its Tennessee long-haul firm transportation from the U.S. Gulf Coast, the  
5 Company is also in the process of conducting an RFP for an AMA transaction coupled with  
6 a delivered service during the peak period.

7  
8 **Q. Could you provide the status of the Company's storage refill plan?**

9 A. Yes. During the 2013 off-peak period, the Company has been injecting supplies into its  
10 underground storage fields. The Company plans to have all storage fields, with the  
11 exception of its Tennessee FS-MA storage, 100 percent full by November 1, 2013; the  
12 Tennessee FS-MA field is targeted to be 95 percent full by November 1, 2013. The 5  
13 percent unfilled portion of FS-MA storage provides a buffer which allows the Company  
14 operational flexibility to inject some of its Tennessee long-haul supply into storage if  
15 needed due to weather fluctuations during the month of November. By December 1, 2013,  
16 it is the Company's plan to have all of its storage fields 100 percent full.

17  
18 **Q. Would you describe the additional sources of gas supply available to the Company  
19 that do not require pipeline transportation capacity?**

20 A. The Company has two additional sources of gas supply available to it.

21

1 First, the Company plans to contract with Distrigas for liquid-only supply that can be used  
2 to refill its LNG storage tanks during the peak period. Additionally, the Company will be  
3 contracting for dedicated LNG trucking in order to refill its LNG storage inventory. Since  
4 the Company's LNG storage capability is limited, having dedicated LNG trucks allows the  
5 Company to replenish inventory as it is used, provides supply security for the customers,  
6 and enables the Company to adhere to its seven-day storage inventory requirement (Puc  
7 506.03).

8  
9 Second, the Company plans to contract for some winter propane refill supplies to be used  
10 during cold snaps when market area supplies exceed the price of the propane supplies. In  
11 addition, the Company will contract for firm trucking capacity to ensure that the propane  
12 supplies will get delivered and to allow the Company to adhere to its seven-day storage  
13 inventory requirement (Puc 506.03).

14  
15 **Q. Please describe the supplemental gas supply facilities available to the Company?**

16 A. The Company owns three LNG vaporization facilities in Concord, Manchester and Tilton  
17 that have a combined design vaporization rate of approximately 22,800 MMBtu/day but are  
18 limited operationally to a combined workable storage capacity of approximately 12,600  
19 MMBtu. Any vaporization that occurs above the workable storage capacity of each facility  
20 requires same day trucking refill that, at this time, is not required to satisfy the Company's  
21 design day demand. The Company's LNG facilities are refilled with liquid from Distrigas.

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Additionally, the Company owns four propane facilities in Amherst, Manchester, Nashua and Tilton that have a combined design vaporization rate of approximately 34,600 MMBtu/day and a combined workable storage capacity of approximately 100,993 MMBtu. Following the 2012/13 peak period, the Company's propane facilities were refilled and they are ready for the 2013/14 peak period. The Company will also have arrangements in place for its propane trucking needs for the upcoming peak period.

Together, these LNG and propane facilities provide the Company and its customers with necessary system pressure support during peak days as well as a critical gas supply source to meet design day requirements. These facilities contribute to the Company's reliable, flexible and least-cost resource portfolio.

**Q. Mr. DaFonte, what was the source of the projected sendout requirements and costs used in this filing?**

A. As in prior cost of gas filings, the Company used projected sendout requirements and costs from its internal budgets and forecasts.

1 **Q. Would you please describe the forecasted sendout requirements for the peak period of**  
2 **2013/14?**

3 A. Schedule 11A of the Company's filing shows the Company's forecasted sendout  
4 requirements for sales customers of 77,133,381 therms over the period November 1, 2013  
5 through April 30, 2014 under normal weather conditions which is down 3.6 percent from  
6 last year's forecasted value of 79,988,370 therms for the period November 1, 2012 through  
7 April 30, 2013.

8  
9 Schedule 11B shows the Company's forecasted sendout requirements for sales customers of  
10 86,356,210 therms over the period November 1, 2013 through April 30, 2014 under design  
11 weather conditions, down 2.9 percent from last year's forecasted value of 88,940,431  
12 therms for the period November 1, 2012 through April 30, 2013. For the current peak  
13 period forecast, design weather requirements are 14.8 percent greater than normal sendout  
14 requirements for weather that is 10.9 percent colder than normal.

15  
16 In Schedule 11C, the Company summarizes the normal and design year sendout  
17 requirements, the seasonally-available contract quantities, and the utilization rates of its  
18 pipeline firm transportation and storage contracts.

19  
20 Schedule 11D shows the Company's forecasted design day sendout for sales customers for  
21 the upcoming 2013/14 winter of 1,067,969 therms, down 5.8 percent from last year's figure

1 of 1,133,557 therms, which is attributable to the increased shifting of sales load to firm  
2 transportation load.

3  
4 **Q. Mr. DaFonte, can you provide a general overview of the Company's current hedging**  
5 **program?**

6 A. Yes. The program uses various financial risk management tools and underground storage in  
7 order to provide more price stability in the cost of gas to firm sales customers and to fix the  
8 cost of gas for participants in the Company's Fixed Price Option ("FPO") Program. It is  
9 not intended to achieve reductions in customers' overall gas costs.

10  
11 The Company may use derivatives (swaps, call and put options) and/or physical supplies to  
12 hedge the price for a portion of its gas supply portfolio for the period from October through  
13 May of each year. The Company may use a combination of financial hedges, storage  
14 withdrawals and fixed price contracts to hedge a monthly target hedge percentage. The  
15 purchase and sale of derivatives may be either physical or financial.

16  
17 The peak period hedge target volume is determined using the specific monthly hedge  
18 percentages listed below as a portion of the Company's total firm sales forecast for each  
19 month listed. Overall, the Company will not hedge less than 30% or more than 80% of the  
20 forecasted firm sales load in the peak period. The total volume hedged shall include  
21 financial, fixed price contracts and storage volumes and will initially be a percentage of the

1 most recent firm sales forecast, as of March 1st of each year, prior to the start of the  
2 execution of the strategy for a given period. Hedge volumes will be revised based on the  
3 most recent firm sales forecast as of October 1st. If the hedge volume changes by more  
4 than 5%, based on the new forecast, then the remaining execution volumes will be adjusted  
5 proportionately for the remainder of the term of the strategy starting in November. The  
6 total financial hedge volume will be calculated as the firm sales volumes multiplied by the  
7 volume target below minus forecasted storage withdrawals minus fixed priced physical  
8 contracts.

9  
10 The following monthly hedge percentages are used to set the total hedge volume target:

11	October	40%
12	November	50%
13	December	66%
14	January	66%
15	February	66%
16	March	66%
17	April	50%
18	May	40%

1

2 **Q. Mr. DaFonte, has the hedging program worked as intended?**

3 A. Yes. Since its inception, and through subsequent revisions, the program has managed to  
4 minimize price volatility for customers during periods when natural gas prices fluctuated  
5 considerably right through 2008 when futures prices reached an all-time high of  
6 approximately \$13.00 per Dth on the New York Mercantile Exchange (“NYMEX”).

7

8 **Q. Mr. DaFonte, what has happened to natural gas futures prices since that time?**

9 A. As I mentioned previously, the NYMEX reached a peak price of approximately \$13.00 per  
10 Dth in 2008. Since that time, the NYMEX futures prices have dropped precipitously over  
11 the last five years and have remained in the low \$3.00 per Dth range over the last two years  
12 and the NYMEX futures prices are currently averaging in the low \$4.00 range going out as  
13 far as 2018.

14

15 **Q. Mr. DaFonte, to what do you attribute this decline in natural gas prices and price  
16 volatility?**

17 A. The single most influential factor in the reduction and stability of natural gas prices has  
18 been the emergence of shale gas in both the supply area and the market area. The  
19 proliferation of shale gas has led directly to numerous pipeline projects being constructed to  
20 deliver these volumes into the market and has also forced some pipelines to reverse flow on

1 their systems and move gas back into the Gulf Coast, which had traditionally been the  
2 source of natural gas flow into major markets in the Northeast.

3  
4 **Q. Mr. DaFonte, did the Company's hedging program minimize the price spikes seen in**  
5 **the New England Market this past winter? If not, why not?**

6 A. The current hedging program is intended to minimize price volatility with regard to supply  
7 area purchases. In fact, all OT swaps and options entered into by the Company for its  
8 hedging program are based on the Henry Hub pricing point for natural gas futures contracts  
9 located in the supply area in Louisiana. The Henry Hub price and correlating NYMEX price  
10 is seen as setting the "basis" price for the North American natural gas market. As such, any  
11 purchases made in the market area, such as New England, must reflect the cost to deliver  
12 the gas to the ultimate purchase location, known as the "basis differential" from the Henry  
13 Hub or NYMEX. This basis differential is also impacted greatly by any pipeline restrictions  
14 or limitations in getting gas to a specific market area relative to the demand in that market  
15 area. This is the very reason why natural gas prices spiked considerably in the New England  
16 market this past winter. The fact is that there is much more demand than pipeline capacity  
17 available to serve the New England market during the peak winter periods. Thus, while the  
18 Henry Hub spot price was relatively stable around \$4.00 per Dth during these peak periods,  
19 the market area spot prices in New England jumped to over \$30 per Dth for a basis  
20 differential of \$26 per Dth.

21

1 To summarize, while the current hedging program focuses on minimizing futures price  
2 volatility, it cannot hedge against price spikes attributable to a run up in the basis  
3 differential.

4

5 **Q. Mr. DaFonte, given that the hedging of futures prices does not in and of itself**  
6 **minimize price spikes attributable to basis differential increases, would you**  
7 **recommend any modifications to the current hedging program?**

8 A. Yes. Overall, it is my opinion that the hedging program as currently constituted does not  
9 provide customers with meaningful benefits. Currently, customers are paying for the option  
10 premiums (insurance against escalating prices) used to hedge future firm purchases at the  
11 NYMEX/Henry Hub index price and since there has been very little volatility, the options  
12 typically expire “out of the money” and customers do not see any offsetting benefit to the  
13 premiums they are paying. In addition, any hedges entered into using OTC swaps, which do  
14 not have a specifically identified premium, have been settling above the market causing a  
15 net payout at settlement to the swap counterparty. In effect, customers are paying for a  
16 hedging program that was developed to manage natural gas price volatility at a time when  
17 natural gas supplies were tight and gas prices fluctuated considerably. More recently, the  
18 market dynamics have changed with the increase of Shale gas production and the volatility  
19 in the MYMEX/ Henry Hub futures has been muted and shows continued signs of stability  
20 through 2018.

21

1 With all that said, as a first step I would recommend that hedging for the months of May  
2 and October be terminated as those months have proven to be even less volatile and are  
3 outside of the peak period COG. Second, I would recommend reducing the hedging  
4 percentages for all other months by 50%. I am not recommending a full termination of the  
5 hedging program at this time only because the Company still offers a Fixed Price Option  
6 (“FPO”) program to its customers for the peak period and some amount of hedging would  
7 need to be done to satisfy the requirements of that program. However, should customer  
8 participation in the FPO program continue to decline, I would recommend eliminating the  
9 FPO program and the hedging program altogether?  
10

11 **Q. Mr. DaFonte, could a modified hedging program address the volatile basis**  
12 **differentials you described earlier in your testimony?**

13 A. The Company’s pipeline capacity portfolio is comprised of nearly 50% of New England  
14 market area capacity with a primary purchase point at Dracut, MA. Because the Company  
15 must make spot or citygate purchases at the end of the Tennessee system, it is susceptible to  
16 price spikes brought about by the lack of available capacity and supply in the region . While  
17 it is possible to hedge basis prior to the winter period, it is only feasible if the Company  
18 could predict the actual spot or citygate purchases it would require in a given month during  
19 the winter period. Unfortunately, since the Company’s spot purchases are a function of the  
20 weather, it would be impossible to predict the actual purchases required. That is, without  
21 the ability to determine the day and volume of a purchase, the Company could be over

1 hedged or under hedged on any given day, which would be considered speculative hedging  
2 and would result in significant risk to the Company and its customers.

3

4 Since the volatility in the basis differentials in New England is a direct result of the lack of  
5 pipeline infrastructure available to access the abundant shale supplies in the Marcellus and  
6 Utica shale plays, the most logical way to address the issue is to develop more pipeline  
7 infrastructure that accesses these shale supplies. The Company is aware of several new  
8 proposed pipeline projects that would tap into the shale plays and bring more natural gas  
9 supplies into the New England market and expects that these new projects will help to  
10 mitigate much of the volatility in the New England basis differential.

11

12 **Q. Does this conclude your direct prefiled testimony in this proceeding?**

13 **A.** Yes, it does.